

KIRKLEES HEALTH & WELLBEING BOARD	
MEETING DATE:	28 March 2019
TITLE OF PAPER:	Kirklees Health and Wellbeing Plan and local partnership planning arrangements
1. Purpose of paper	<p>The purpose of this paper is to update the Board on progress with implementing the Kirklees Health and Wellbeing Plan and emerging changes to the Kirklees partnership planning arrangements.</p>
2. Background	<p>The refreshed Kirklees Health and Wellbeing Plan was endorsed by the Board in September 2018. The Plan has subsequently been endorsed by key health and care partners across Kirklees. As the Plan is the Kirklees place based plan as part of the West Yorkshire Health and Care Partnership it is now available through the Partnership website here.</p> <p>The Plan provides an overview of the work across Kirklees to deliver improvement in the health and wellbeing of the population, referencing and drawing upon the wide-range of existing strategies and plans at an organisational, place or system level supporting this delivery.</p> <p>The headline shared priorities for the Kirklees population within the plan are:</p> <ul style="list-style-type: none"> • Create communities where people can start well, live well and age well. • Create integrated person-centred support for the most complex individuals • Develop our people to deliver the priorities and foster resilience. • Develop our estate to deliver high quality services which serve the needs of local communities. • Harness digital solutions to make the lives of people easier. <p>2.1 Plan high level summary</p> <p>In order to better communicate the outcomes and priorities that the plan is seeking to deliver a one page summary has been developed – see Appendix 1. This should enable us to tell the ‘Kirklees story’ more succinctly and consistently.</p> <p>2.2 Partnership planning landscape</p> <p>The Health and Wellbeing Plan covers a very wide range of organisational and partnership plans and activity that needs to be delivered over several years. Most of these plans have established reporting mechanisms. Since the work began on developing the Health and Wellbeing Plan we have established a range of supporting mechanisms:</p> <ul style="list-style-type: none"> • Kirklees Health and Care Executive Group which brings together the executive leads of all the major health and care partners in Kirklees. The group’s role is to be a forum where leaders of organisations come together on a regular basis to talk about Kirklees as a place rather than focusing on different organisational footprints. This will also to help to continue to build working relationships with the Yorkshire and Harrogate Health and Care Partnership so that Kirklees is fully involved in this work. • Kirklees Integrated Commissioning Board which oversees the implementation of the Integrated Commissioning Strategy that was approved by the Health and Wellbeing Board in September 2018 (here). As the Board has been in operation for nearly 12 months a review of the Terms of Reference is underway.

- Kirklees Integrated Provider Board has a membership drawn from senior staff from across all main health and care providers (see Agenda Item 11 – Appendix 1). The Board is currently reviewing its work programme for the coming year.
- The development of Primary Care Networks is one of the most significant elements of the Health and Wellbeing Plan. Programme management arrangements are currently being developed.

An overview of the emerging Kirklees partnership planning landscape is shown in Appendix 2. It is recognised that more work is needed to ensure that:

- the respective roles of the key groups are clear and more widely understood
- the partnership groups that are working on specific elements of the implementation of the Kirklees Health and Wellbeing Plan are fully engaged
- the number of partnership groups is streamlined and all parts of the system are clear about reporting and accountability for the work they are leading on.

The Kirklees Partnership Executive is also undertaking a high level review of local partnership arrangements.

Whilst the Kirklees planning landscape is emerging so is the West Yorkshire landscape and all parts of our local system need to be actively engaged in the relevant West Yorkshire & Harrogate Partnership system activity.

A separate report (see Agenda Item 11) sets out the proposal to undertake a full review of the Health and Wellbeing Board’s Terms of Reference in 2019/20 in light of all these recent developments.

2.3 Key projects 2019/20

Across the long term headline shared priorities for the Health and Wellbeing Plan a small number of key projects have been identified. These are relatively new areas of activity that require significant partnership input to establish them as major local programmes in 2019/20.

2018-2023: Priorities	FOCUS FOR 2019
<i>Creating communities where people can start well, live well and age well</i>	Developing active communities projects in Primary Care Network areas
	Improving the lives of children and young people through a new Children’s Plan for Kirklees
	Tackling loneliness through a partnership wide Loneliness Vision and Action Plan
	Implementing the Kirklees Healthy Weight Declaration
<i>Creating integrated person centred support for the most complex individuals</i>	Developing Primary Care Networks
	Implementing a Kirklees wide integrated Frailty Model
	Establishing a Kirklees Mental Health Provider Alliance
Developing our people to deliver the priorities and foster resilience	Supporting staff, organisations and partnerships to deliver the Health and Wellbeing Plan
	Improving citizen engagement and personalised care in Kirklees
Developing our buildings to deliver high quality services	Developing a Kirklees wide estates plan focussed on community based services
<i>Harnessing digital solutions</i>	Developing an integrated Kirklees Digital Care Record

A brief summary of progress is provided in Appendix 2.

As part of the work to streamline the partnership groups and clarify the reporting and accountability arrangements a formal mechanism will be established to provide the Health and

<p>Wellbeing Board with the necessary assurance about the delivery of the Health and Wellbeing Plan.</p>
<p>3. Proposal and next steps</p> <ul style="list-style-type: none"> a) Publish the Health and Wellbeing Plan high level summary and create a range of tools to support dissemination b) Review the Integrated Commissioning Board terms of reference c) Develop a work programme for the Kirklees Integrated Provider Board for 2019/20 d) Establish a Primary Care Network programme governance arrangements e) Streamline the number of partnership groups and clarify reporting and accountability arrangements f) Communicate the emerging planning landscape and the roles of the key groups g) Undertake a full review of the Health and Wellbeing Board’s Terms of Reference h) Continue to develop key projects for 2019/20
<p>4. Financial Implications</p> <p>None at this stage.</p>
<p>5. Sign off</p> <p>Richard Parry, Strategic Director Adults and Health, Kirklees Council</p>
<p>7. Recommendations</p> <p>The Kirklees Health and Wellbeing Board is asked to:</p> <ul style="list-style-type: none"> • Endorse the one page summary of the Kirklees Health and Wellbeing Plan • Note and comment on the emerging planning landscape • Endorse the need to streamline local partnership groups and clarify reporting and accountability arrangements
<p>8. Contact Officer</p> <p>Phil Longworth, Senior Manager – Integrated Support, Kirklees Council phil.longworth@kirklees.gov.uk</p>

Appendix 1: Kirklees Health and Wellbeing Plan high level summary

Kirklees Health and Wellbeing Plan 2018-2023

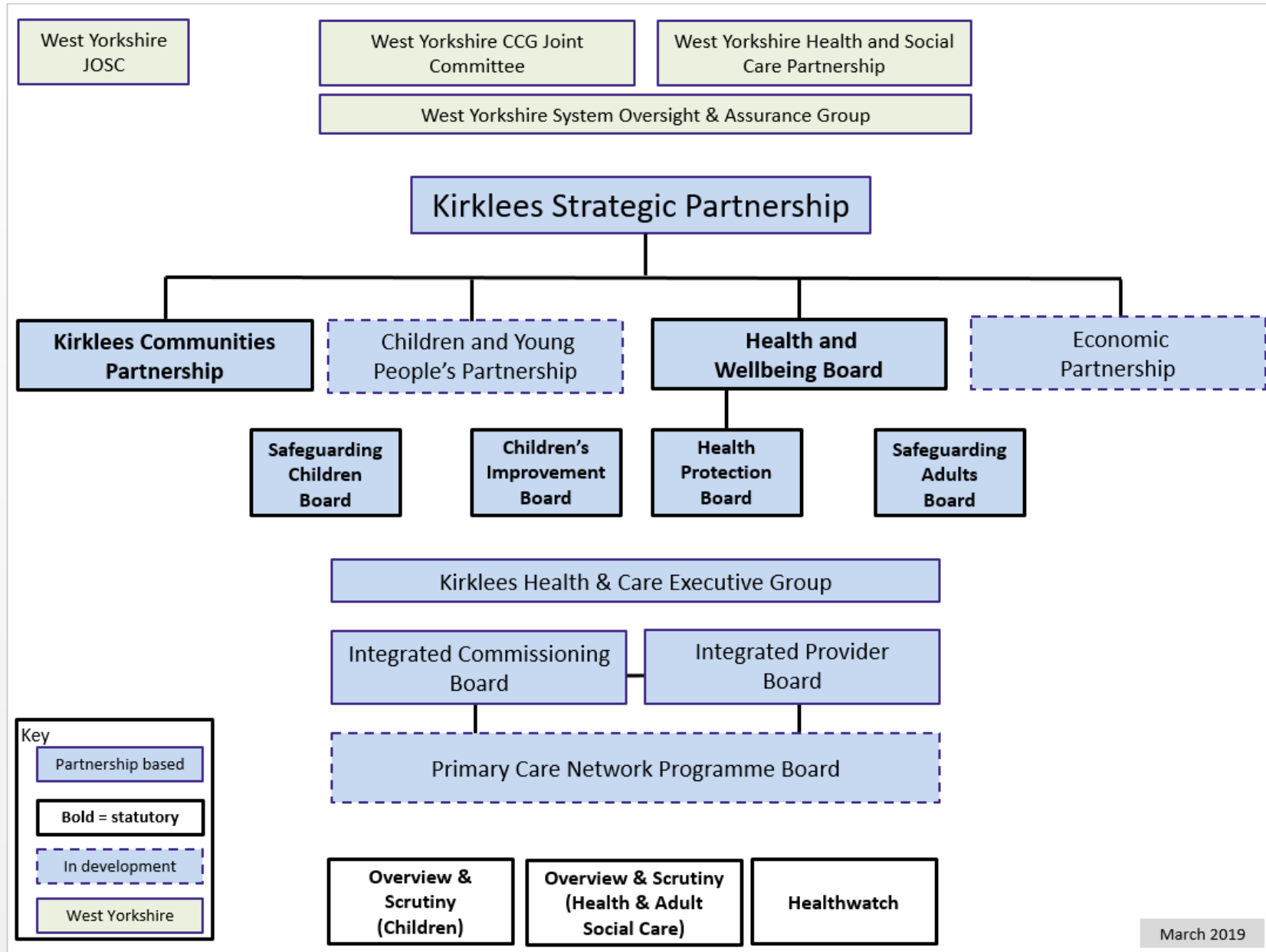
Shared outcomes with Kirklees Economic Strategy

Our shared outcomes are the pillars that support our overall vision for Kirklees to be a place that combines a strong, sustainable economy with a great quality of life. Our shared outcomes are:

- Children have the **best start** in life
- People in Kirklees are as **well** as possible for as long as possible
- People in Kirklees **live independently** and have control over their lives
- People in Kirklees live in **safe, cohesive communities** and are protected from harm
- People in Kirklees have aspiration and **achieve their ambitions** through education, training, employment and lifelong learning
- Kirklees has **sustainable economic growth** and provides good employment for and with communities and businesses
- People in Kirklees experience a high quality, **clean, and green environment**



Appendix 2: Kirklees Partnership Planning Landscape – March 2019



March 2019

2018-2023: Priorities	FOCUS FOR 2019	Lead	Progress
<i>Creating communities where people can start well, live well and age well</i>	Developing active communities projects in Primary Care Network areas	Jill Greenfield Head of Integrated Local Partnerships, Kirklees Council	Community Plus is working closely with a number of PCNs to develop local projects alongside the extension of social prescribing and the new Wellness Service Model.
	Improving the lives of children and young people through a new Children's Plan for Kirklees	Mel Meggs Director of Children's Services	Partnership event to relaunch the Children and Young People's Partnership held on 15 th March 2019.
	Tackling loneliness through a partnership wide Loneliness Vision and Action Plan	Jill Greenfield Head of Integrated Local Partnerships, Kirklees Council	Draft strategy being developed with involvement from a wide range of partners. Report to Health and Wellbeing Board in June 2019.
	Implementing the Kirklees Healthy Weight Declaration	Rachel Spencer-Henshall Director of Strategic Director Corporate Strategy, Commissioning & Public Health, Kirklees Council	Kirklees Healthy Weight Declaration endorsed by Cabinet and the Health and Wellbeing Board. Local elements of the Declaration being further developed with partners following event on 18 th March 2019.
<i>Creating integrated person centred support for the most complex individuals</i>	Developing Primary Care Networks	Catherine Wormstone Head of Primary Care, Head of Primary Care Strategy and Commissioning, Greater Huddersfield CCG/North Kirklees CCG	Network areas agreed. Programme plan in place. See also Agenda Item 9.
	Implementing a Kirklees wide integrated Frailty Model	Helen Severns Service Director – Integrated Commissioning Greater Huddersfield CCG/North Kirklees CCG/Kirklees Council	Programme plan developed and reviewed across Health and Social Care. Individual projects established across primary, secondary and community care including enablers around personalisation, prevention and awareness workstreams A North Kirklees Frailty Strategy being reviewed and updated to ensure it reflects the whole of Kirklees and is relevant to all age groups. A summit is being held in May to further develop and finalise the strategy and identify any gaps and opportunities.
	Establishing a Kirklees Mental Health Provider Alliance	Salma Yasmeen Director of Strategy, SWYFT	Approval for development of the Alliance secured from all key partners. Proposal now describes the priorities for mental health, in light of the health and wellbeing plan, covering the complex, multi

2018-2023: Priorities	FOCUS FOR 2019	Lead	Progress
		Emily Parry-Harries Head of Public Health, Kirklees Council	provider issues that benefit from organisations working together. The Alliance is complementary and inclusive of existing structures in Kirklees. A small working party has been established to create an action plan and progress this work.
<i>Developing our people to deliver the priorities and foster resilience</i>	Supporting staff, organisations and partnerships to deliver the Health and Wellbeing Plan	Steve Brennan SRO Working Together NHS Greater Huddersfield CCG/North Kirklees CCG	Organisational Development programme underway. Kirklees wide Integrated Systems Leadership Development events held in February and March 2019. Integrated Care Workforce Development Steering Group established and holding a workshop in April 2019 to identify priority areas where working together across Kirklees can add most value.
	Improving citizen engagement and personalised care in Kirklees	Saf Bhuta Head of Safeguarding & Quality, Kirklees Council Rachel Millson Senior Strategic Planning and Development Manager, Greater Huddersfield CCG/North Kirklees CCG	Local strategic direction for personalised care linking with population health management and the primary care networks agreed and project resource identified. Initial discussions held across Kirklees to define our approach to strategic co-production for health and care – paper being developed to go to Integrated Commissioning Board in April 19. Next steps include: developing policy and mechanisms for co-production and embedding co-production and personalised care in care planning, service delivery, project development and commissioning, extending and integrating personal budgets
<i>Developing our buildings to deliver high quality services</i>	Developing a Kirklees wide estates plan focussed on community based services	Ian Currell Director of Finance Greater Huddersfield CCG/North Kirklees CCG	Mapping of health and social care related public estates complete. Estates leads from all major partners meeting in April/May to start the process of developing a system wide approach to estates.
<i>Harnessing digital solutions</i>	Developing an integrated Kirklees Digital Care Record	Ian Currell Director of Finance Greater Huddersfield CCG/North Kirklees CCG	Draft Kirklees Digital Plan developed. Digital leads from across partnership developing a detailed implementation plan